

## Proxy Form C

(Form for foreign shareholders who appointed custodian in Thailand)

Written at.....

Date: ..... Month: ..... Year: .....

(1) I, .....of.....Nationality,  
residing at No. ...., Road....., Sub-District.....,  
District....., Province....., Postal code: .....

Operate business as a custodian for..... being a Shareholder of Pico (Thailand)  
Public Company Limited holding the shares in the total amount of ..... shares and the total  
number of votes..... votes as follows:

Ordinary Shares ..... shares, equal to ..... votes

Preference Shares ..... shares, equal to ..... votes

(2) Do hereby grant proxy to:

.....Age ..... years,  
residing at No. ...., Road ....., Sub-District.....,  
District ....., Province....., Postal code: ..... ;or

.....Age ..... years,  
residing at No. ...., Road ....., Sub-District.....,  
District ....., Province....., Postal code: ..... ;or

Mr. Amornyot Panich, 51 years of age, residing at 10 Soi Lasalle 56, Bangna Tai, Bangna, Bangkok 10260 or

Mr. Thanomphong Pathomsak, 53 years of age, residing at 10 Soi Lasalle 56, Bangna Tai, Bangna, Bangkok 10260 or

Mr. Manoon Manusook, 56 years of age, residing at 10 Soi Lasalle 56, Bangna Tai, Bangna, Bangkok 10260

provided only one of them will act as my representative to be present and vote on my behalf at the 2026 Annual  
General Meeting of Shareholders to be held on Wednesday, February 25, 2026, at 10.00 a.m., at Crystal Design Center,  
CDC Ballroom 3, 888 Pradit Manutham Road, Klongjan, Bangkok, Bangkok 10240 or at the Meeting which may be adjourned  
to some other day, place and time.

(3) I appoint my proxy to attend the meeting and vote on my/our behalf as follows:

- Grant proxy the total amount of shares hold and entitle to vote.
  - Grant partial shares of
    - Ordinary Shares ..... shares, equal to .....votes.
    - Preference Shares..... shares, equal to .....votes.
- the total number of votes..... votes.

(4) I hereby authorize the proxy holder to vote on my behalf at this meeting, as set out as follows :

Agenda 1 To acknowledge the report of board of directors and operating results for the year ended October 31, 2025

As this item is for information to shareholders, there will be no voting.

Agenda 2 To consider and approve the financial statements for the year ended October 31, 2025

- The proxy holder shall have the right to consider the matter and pass a resolution on my behalf in every respect as she/he thinks fit.
- The proxy holder shall vote in accordance with my intention as follows:
  - Approve                       Disapprove                       Abstain

Agenda 3 To consider and approve the allocation of net profit for the year ended October 31, 2025 for dividend payment

- The proxy holder shall have the right to consider the matter and pass a resolution on my behalf in every respect as she/he thinks fit.
- The proxy holder shall vote in accordance with my intention as follows:
  - Approve                       Disapprove                       Abstain

Agenda 4 To consider and approve the appointment of auditors and fix his/her remuneration for the year ended October 31, 2026

- The proxy holder shall have the right to consider the matter and pass a resolution on my behalf in every respect as she/he thinks fit.
- The proxy holder shall vote in accordance with my intention as follows:
  - Approve                       Disapprove                       Abstain

Agenda 5 To consider and approve the election of directors in replacement of those who must retire by rotation

- The proxy holder shall have the right to consider the matter and pass a resolution on my behalf in every respect as she/he thinks fit.
- The proxy holder shall vote in accordance with my intention as follows:

Appointment of an individual director

Appointment of Mr. Yong Choon Kong

Approve       Disapprove       Abstain

Appointment of Ms. Chia Yuan Jiun

Approve       Disapprove       Abstain

Appointment of Mr. Chayaphol Kalapaphongse

Approve       Disapprove       Abstain

Agenda 6 consider and approve the directors' remuneration for the year ended October 31, 2026

- The proxy holder shall have the right to consider the matter and pass a resolution on my behalf in every respect as she/he thinks fit.
- The proxy holder shall vote in accordance with my intention as follows:
- Approve       Disapprove       Abstain

Agenda 7 Other Businesses (if any)

- The proxy holder shall have the right to consider the matter and pass a resolution on my behalf in every respect as she/he thinks fit.
- The proxy holder shall vote in accordance with my intention as follows:
- Approve       Disapprove       Abstain

(5) If the casting of votes by the proxy holder on any agenda item is not as specified in this Proxy Form, it shall be deemed that those votes have been cast improperly and that they have not been cast by me as a shareholder.

(6) In case I do not specify the authorization or the authorization is unclear, or if the meeting consider or resolves any matter other than those stated above, or if there is any change or amendment to any fact, the proxy holder shall be authorized to consider and vote the matter on my/our behalf as the proxy holder deems appropriate.

For any act performed by the proxy holder at the meeting, it shall be deemed as such acts had been done by me/us in all respects except for vote of the proxy holder which is not in accordance with this Proxy Form.

Signature ..... Proxy Grantor  
(.....)

Signature ..... Proxy Holder  
(.....)

Signature ..... Proxy Holder  
(.....)

Signature ..... Proxy Holder  
(.....)

**Notes:**

1. Only foreign shareholders as appeared in the share register book who have custodians in Thailand can use the Proxy Form C.
2. Evidences to be enclosed with the proxy form are:
  - (1) Power of Attorney from a shareholder authorizes a custodian to sign the Proxy Form on behalf of such shareholder.
  - (2) Letter certifying that the signer in the Proxy Form has a license to operate business as a custodian.
3. A shareholder appointing a proxy must authorize only one proxy to attend the Meeting and vote and may not split the number of shares to several proxies for splitting votes.
4. The election of directors may be for the whole Board or individual directors.
5. In case there are more agenda items for consideration in the Meeting than the above-mentioned agenda items, the Shareholder appointing proxy may use the attached Annex to the Proxy Form Type C.

## Rider to Proxy Form

Grant of proxy as a shareholder of Pico (Thailand) Public Company Limited at the 2026 Annual General Meeting of Shareholders, to be held on Wednesday, February 25, 2026, at 10.00 a.m., at Crystal Design Center, CDC Ballroom 3, 888 Pradit Manutham Road, Klongjan, Bangkok, Bangkok 10240 or at the Meeting which may be adjourned to some other day, place and time.

Agenda.....Subject.....

The proxy holder shall have the right to consider the matter and pass a resolution on my behalf in every respect as she/he thinks fit.

The proxy holder shall vote in accordance with my intention as follows:

Approve       Disapprove       Abstain

Agenda.....Subject.....

The proxy holder shall have the right to consider the matter and pass a resolution on my behalf in every respect as she/he thinks fit.

The proxy holder shall vote in accordance with my intention as follows:

Approve       Disapprove       Abstain

Agenda.....Subject.....

The proxy holder shall have the right to consider the matter and pass a resolution on my behalf in every respect as she/he thinks fit.

The proxy holder shall vote in accordance with my intention as follows:

Approve       Disapprove       Abstain

Agenda.....Subject.....

The proxy holder shall have the right to consider the matter and pass a resolution on my behalf in every respect as she/he thinks fit.

The proxy holder shall vote in accordance with my intention as follows:

Approve       Disapprove       Abstain

Agenda.....Subject.....

The proxy holder shall have the right to consider the matter and pass a resolution on my behalf in every respect as she/he thinks fit.

The proxy holder shall vote in accordance with my intention as follows:

Approve       Disapprove       Abstain